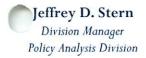
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October 14, 2011

Dear Mr. Page,

The Homeland Security Studies and Analysis Institute Project Responder 3 team would like to thank you for your recent participation in the San Diego PR3 workshop. We appreciate you taking time out of your busy schedule to assist us with this project. Your input provided the Institute with critical knowledge and insight into emergency response capabilities, and will be a used to help DHS define priorities for improving the Nation's capability to respond to disasters. We hope that you enjoyed your experience in San Diego and also increased your own knowledge and understanding of response capability needs.

As we mentioned during the workshop, the Project Responder report will be delivered to DHS in early November 2011. Unfortunately, we have no control over the public release of these documents, but it is our hope that all participants will get the chance to view the report.

Once again, thank you for your participation in this project and please let us know if you have any questions.

Sincerely,

Jeffrey D. Stern







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